CNPJ 02.474.103/0001-19

MINUTES OF THE TWENTY-SECOND EXTRAORDINARY GENERAL MEETING AND THE ELEVENTH ANNUAL SHAREHOLDERS' MEETING OF TRACTEBEL ENERGIA S.A.

On April 8, 2008 at 9:00 a.m. at the Company's registered offices at Rua Antônio Dib Mussi, 366, Centro, in the city of Florianópolis, capital of the state of Santa Catarina, a meeting of the shareholders of Tractebel Energia S.A. was held, the shareholders present representing more than 2/3 (two-thirds) of the capital stock with voting rights, in accordance with the registrations and signatures in the "Shareholders' Presence Register", for the purpose of deliberating and approving the items on the Day's Agenda. Opening the meeting's proceedings, Maurício Stolle Bähr, Chairman of the Board of Directors, on whom, pursuant to Article 12 of the Company Bylaws, it is incumbent to act as the meeting's President, proposed as Secretary, José Moacir Schmidt, this proposal being accepted. Opening the agenda, the Chairman welcomed the shareholders present, Marc Verstraete, Finance and Investor Relations Director of the Company, José Carlos Cauduro Minuzzo, Interim Chief Executive Officer, James Roderick Talbot Oram, representative of DELOITE TOUCHE TOHMATSU Auditores Independentes, and Manoel Eduardo Lima Lopes, member of the Statutory Audit Committee. The President then notified those present that these minutes would be drafted in summarized form, pursuant to Article 130, Paragraph 1, of Law 6,404/76, and that these Meetings had been regularly convened by a notice published in the newspapers Valor Econômico, Diário Oficial do Estado de Santa Catarina (the state of Santa Catarina Official Gazette) and Diário Catarinense, editions of March 24, 25 and 26, 2008, requesting that I, José Moacir Schmidt, read as transcribed below: ***EXTRAORDINARY AND ANNUAL SHAREHOLDERS' GENERAL MEETINGS – CONVENING NOTICE -*** *Pursuant to legal and statutory provisions, the Shareholders of* ***TRACTEBEL ENERGIA S.A****. are invited to attend the Extraordinary and Annual Shareholders' General Meetings to be held cumulatively on April 8, 2008, beginning at 9:00 a.m. at the Company's registered offices at Rua Antônio Dib Mussi, 366, Centro in the city of Florianópolis, capital of the state of Santa Catarina, with the following items on the* ***Agenda of the Day: 1. EXTRAORDINARY GENERAL MEETING*** *1.1 Revalidation of the services contract signed between the Company and Suez-Tractebel S.A. approved by the Extraordinary General Meeting held on April 17, 2007 (This item on the Agenda shall be voted exclusively by the minority shareholders)* ***2. ANNUAL SHAREHOLDERS' MEETING*** *2.1 Be informed of the management accounts, examine, discuss and vote on the financial statements with respect to the fiscal year ending December 31, 2007; 2.2 Deliberate on the allocation of the Net Income and the distribution of dividends; 2.3 Deliberate on the participation of the employees in the profits and results for the fiscal year 2007; 2.4 Deliberate on the global compensation of Management for the fiscal year 2008; 2.5 Elect the members of the Board of Directors and their alternates; and 2.6 Elect the members of the Statutory Audit Committee and their alternates. The minutes of the 87th Meeting of the Board of Directors that deliberated on the aforementioned items 2.1 to 2.4 are available to shareholders at the corporate registered offices and at the Company's internet address (www.tractebelenergia.com.br). Pursuant to the applicable legislation and Article 13 of the Bylaws, the shareholders shall substantiate their status as such at least 72 (seventy-two) hours before the Meetings are scheduled to be*

held, by delivering during business hours, documents corroborating their ownership of the shares of Tractebel Energia S.A., to the Company's registered offices. Florianópolis, March 24, 2008. Maurício Stolle Bähr, Chairman of the Board of Directors".

Proceeding with the Agenda of the Day, the President submitted to the meeting for discussion **the first item of the Agenda of the Day of the Twenty-Second Extraordinary General Meeting: 1.1** – Revalidation of the services contract signed between the Company and Suez-Tractebel S.A. approved by the Extraordinary General Meeting held on April 17, 2007 – The matter being put to the vote, the revalidation of the contract for a further period of 12 (twelve) months **was approved by a majority,** pursuant to the negative votes and abstentions, a record of which is filed with the Company. Pursuant to the current legislation, the controlling shareholder, SUEZ ENERGY SOUTH AMERICA PARTICIPAÇÕES LTDA. has relinquished its voting rights with respect to the matter at issue. There being no further manifestation on the part of those present, the **President declared concluded the Twenty-Second Extraordinary General Meeting**. **In accordance with the sequence of work, the President informed that he would move on to the items on the Agenda of the Day of the Annual Shareholders' Meeting**, initially informing that the Notice to the Shareholders pursuant to Article 133 of Law 6,404/76 had been published in the newspapers Diário Catarinense, editions of March 8, 10 and 11, 2008 and Valor Econômico and Diário Oficial de Santa Catarina, editions of March 10, 11 and 12, 2008, and that the Management Report and Financial Statements, together with the opinion of the Independent Auditors, had been published in the newspapers, Diário Catarinense, Diário Oficial do Estado de Santa Catarina and Valor Econômico, editions of March 10, 2008, as a result of which, the formalities for holding this Meeting had been duly complied with. Continuing with proceedings, the President submitted the **first item of the Agenda of the Day of the Eleventh Annual Shareholders' Meeting** for discussion**: 2.1** Be informed of the management accounts, examine, discuss and vote on the financial statements with respect to the fiscal year ending December 31, 2007 – As the Management Report and the Financial Statements, the opinion of the Independent Auditors and the opinion of the Statutory Audit Committee were already known to the members of the meeting, the waiving of the reading of such documents was proposed and approved. Following discussion pertinent to the matter, the Financial Statements for the Fiscal Year ending December 31, 2007, as well as the Management Accounts of the same Fiscal Year, were put to the vote, being **approved by a majority,** pursuant to the negative votes and abstentions, a record of which is filed with the Company; the President then informed that he would move on to the **following item on the Agenda of the Day: 2.2** Deliberate on the allocation of the Net Income and the distribution of dividends; – The allocation of the Net Income and the distribution of dividends according to the Financial Statements - approved in the preceding item – was proposed in the following amounts: **a)** Legal Reserve – R$ 52,281,321.24; **b)** Distribution of Dividends and Interest on Shareholders' Equity in the total value of R$ 993,345,103.55, made up as follows: **(i)** Interest on Shareholders' Equity credited during the fiscal year 2007 (77th MBD of August 10, 2007 and 85th MBD of December 5, 2007) - R$ 176,000,000.00; **(ii)** Interim Dividends declared during the fiscal year 2007 (82nd MBD of August 14, 2007) - R$ 360,066,578.47; **(iii)** Complementary Dividends - R$ 457,278,525.08 corresponding to R$ 0.7005499732 per share. Having been put to the vote, the matter was **approved unanimously**; the President then informed that he would move on to the **following item on the Agenda of the Day: 2.3** Deliberate on the participation of the employees in the profits and results for the fiscal year

2007 – The amount of up to R$ 13,470,000.00 (thirteen million, four hundred and seventy thousand Reais) was proposed for payment, on dates to be established by the Board of Executive Officers, in accordance with criteria adopted in the Company's Compensation System and the Collective Bargaining Agreements, the Participation of the employees in the Profits or Results - PLR – for the fiscal year 2007. Having been put to the vote, the matter was **approved by a majority,** pursuant to the negative votes and abstentions, a record of which is filed with the Company**.** Subsequently, the President informed that he would move on to the **following item on the Agenda of the Day: 2.4** Deliberate on the global compensation of Management for the fiscal year 2008 – The amount of R$ 16,200,000.00 (sixteen million, two hundred thousand Reais) was proposed as the annual global compensation for the members of the Management elected by the General Meeting and by the Board of Directors, the distribution of which would be made according to the criteria and values established by the Board of Directors, it being also incumbent on the Company to absorb expenses, as the case may be, related to INSS, FGTS, Healthcare Insurance, Private Pension Plan, healthcare and living costs. Having been put to the vote, the matter was **approved by a majority,** pursuant to the negative votes and abstentions, a record of which is filed at the Company. The President then informed that he would move on to the **next item on the Agenda of the Day: 2.5.** Elect the members of the Board of Directors and their alternates - After discussion on the matter, the members of the Board of Directors were elected for a term of office of 2 (two) years, as follows: i) as representatives of the employees, Messrs. **LUIZ ANTÔNIO BARBOSA**, Brazilian, married, retired, bearer of ID card 427150-5-SSP/SC, enrolled in the taxpayers' register (CPF/MF) under number 343.757.249-00, resident and domiciled in the city of Tubarão, state of Santa Catarina at Rua Prudente de Morais, 370, effective board member, and **ROBERTO HENRIQUE TEJADA VENCATO**, Brazilian, single, electrician, bearer of ID card RG 5021378749 – SJS/RS, enrolled in the taxpayers' register (CPF) under number 412.103.280-20, resident and domiciled in the city of Charqueadas, state do Rio Grande do Sul at Avenida Olavo Porto, 1722, alternative board member, the 2nd representative nominated by the Company's employees and chosen by them through an electoral process held on April 3, 2008; **ii)** as representative of the controlling shareholder, Suez Energy South America Participações Ltda, Messrs. **MAURÍCIO STOLLE BÄHR**, Brazilian, married, engineer, bearer of ID card 3794361-IFP/RJ, enrolled in the taxpayers' register (CPF/MF) under number 748.528.847-49, resident and domiciled in the city and state do Rio de Janeiro, with his address of record at Av. Almirante Barroso, 52, sala 1401 (parte), Centro, Rio de Janeiro/RJ, CEP 20031-000, effective board member, and **PATRICK CHARLES CLEMENT OBYN,** Belgian, single, lawyer, enrolled in the Brazilian foreign nationals register under number V305.322-H, and enrolled in the taxpayers' register (CPF/MF) under number 009.113.629-67, resident and domiciled in the city of Florianópolis/SC, with his address of record at Rua Esteves Júnior, 50, 9º andar, Centro, Florianópolis/SC, alternate member of the board; **JAN FRANCISCUS MARÍA FLACHET**, Belgian, married, electro-mechanical engineer, bearer of foreign nationals ID card (RNE) V-385690-E (pursuant to process Delemaf/SC 08495.000453/2004-65), enrolled in the taxpayers' register (CPF/MF) under number 059.308.257-50, resident in the city of Florianópolis/SC, with address of record at Rua Esteves Júnior, 50, 9º andar, Centro, Florianópolis/SC, CEP 88015-130, authorized pursuant to order of the General Coordinator for Immigration of the Ministry of Labor and Employment published in the Federal Official Gazette 16 of January 24 2005, Section 1, page 106, effective board member, and **LUIZ EDUARDO SIMÕES VIANA**, Brazilian, married,

economist, bearer of ID card 05461436-7 IPF, issued on July 19, 2004, enrolled in the taxpayers' register (CPF) under number 465.817.407-30, resident and domiciled in the city and state do Rio de Janeiro/RJ, with address of record at Av. Almirante Barroso, 52, 14º andar, sala 1401, Centro, CEP 20031-000, alternate member of the board; **MANOEL ARLINDO ZARONI TORRES**, Brazilian, married, engineer, bearer of ID card M428567-SSP/MG, enrolled in the taxpayers' register (CPF/MF) under number 115.116.056-34, resident and domiciled in the city of Florianópolis/SC, with address of record at Rua Antônio Dib Mussi, 366, Centro, Florianópolis/SC, CEP 88015-110, effective board member, and **ALEXANDRE JEAN KEISSER**, French, married, engineer, bearer of passport number 04RE76731, issued by the government of France, resident and domiciled in the city of Santiago, capital of Chile, with address of record at Av. Apoquindo, 3721, Lãs Condes, Santiago, Chile, alternate member of the board; **VICTOR-FRANK DE PAULA ROSA PARANHOS**, Brazilian, married, engineer and actuary, bearer of professional association ID number IBA 643-RJ, enrolled in the taxpayers' register (CPF/MF) under number 098.414.907-49, resident and domiciled in the city and state do Rio de Janeiro, with address of record at Av. Almirante Barroso, 52, sala 1401 (parte), Centro, Rio de Janeiro/RJ, CEP 20031-000, effective board member, and **MANOEL FRANÇOIS COLCOMBET**, French, married, industrial engineer, bearer of passport number 04AE68520, issued by the government of France on March 18, 2004, resident and domiciled in the city of Buenos Aires, capital of Argentina, with address of record at Av. Talcahuano 833 – 3º C, C1013AAQ, in the city of Buenos Aires, Argentina, alternate member of the board; **DIRK BEEUWSAERT**, Belgian, married, engineer, bearer of passport number EC128771, issued by the government of Belgium, resident and domiciled in Merelbeke, Belgium with offices at Place du Trône, 1 - B 1000, Brussels, Belgium, effective board member, and **GIL DE METHODIO MARANHÃO NETO,** Brazilian, married, civil engineer, bearer of ID card 05312313-9 IPF, issued on September 15, 1995, enrolled in the taxpayers' register (CPF) under number 734.574.937-15, resident and domiciled in the city of and state of Rio de Janeiro, with address of record at Av. Almirante Barroso, 52, sala 1401 (parte), Centro, Rio de Janeiro/RJ, CEP 20031-000, alternate member of the board; and **PIERRE MICHEL PHILIPPE CHAREYRE,** French, married, lawyer and business administrator, bearer of passport number 02YI13703, issued by the government of France on September 25, 2002, resident and domiciled at 16 Rue de Livourne, B-1050, Brussels, Belgium, with address of record at Place du Trône 1 - B 1000, Brussels, Belgium, effective board member, and **JOSÉ CARLOS CAUDURO MINUZZO,** Brazilian, married, engineer, bearer of ID card 1001904232 SSP/RS, enrolled in the taxpayers' register (CPF) under 199.412.420-20, resident and domiciled in this city of Florianópolis/SC, with address of record at Rua Antonio Dib Mussi, 366, Centro, Florianópolis/SC, CEP 88015-110, alternate member of the board; **iii)** as independent members of the board, by nomination of the minority shareholders, Banco Clássico and the Investment Funds represented by Dynamo Administração de Recursos Ltda., Messrs. **JOSÉ PAIS RANGEL,** Brazilian, married, lawyers, bearer of ID card 340.205-0 IPF, enrolled in the taxpayers' register (CPF) under number 239.775.667-68, resident and domiciled in the city of Niterói/RJ, with address of record at Av. Presidente Vargas, 463, 13º andar, in the city and state of Rio de Janeiro, effective board member, and **JOSÉ JOÃO ABDALLA FILHO,** Brazilian, single, banker, bearer of ID card RG 1.439.471 SSP/SP, enrolled in the taxpayers' register (CPF) under number 245.730.788-00, domiciled at Avenida Presidente Vargas, 463, 13º andar, Centro, city and state do Rio de Janeiro, alternate member

of the board; and **LUIZ LEONARDO CANTIDIANO,** Brazilian, married, lawyer, bearer of ID card 20.282-OAB/RJ, enrolled in the taxpayers' register (CPF) under 312.769.037-15, resident and domiciled in the city and state of Rio de Janeiro, with address of record at Av. Almirante Barroso, 52, 5º andar, Centro, in the city and state do Rio de Janeiro, effective board member, and **ANTONIO ALBERTO GOUVÊA VIEIRA,** Brazilian, married, lawyer, bearer of ID card 34088-OAB/RJ, enrolled in the taxpayers' register (CPF) under number 338.907.227-68, resident and domiciled in the city and state of Rio de Janeiro, with address of record at Av. Rio Branco, 85, 17º andar, Centro, in the city and state of Rio de Janeiro, alternate member of the board. The elected members of the Board of Directors shall take office within the period pursuant to Paragraph 1 of Article 149 of Law 6.404/76, following the signature of the respective Instrument of Investiture. Pursuant to Paragraph 4 of Article 16 of the Company's Bylaws and Item 4.3.3 of BOVESPA's *Novo Mercado* Listing Regulations, the elected independent board members and their respective alternates declare that: i) they have no relationship with the Company other than a participation in its capital stock; ii) they are not the Controlling Shareholder, or the spouse thereof or family relation twice removed or closer thereof, neither being nor having been over the past 3 (three) years, related to the corporation or entity, in turn related to the Controlling Shareholder; iii) they have not been an employee or director of the Company, the Controlling Shareholder or a corporation controlled by the Company over the past 3 (three) years; iv) they are not a supplier or purchaser, directly or indirectly, of services and/or products of the Company, to the extent that this would imply a loss of independence; v) they are not an employee or member of the management of a corporation or entity that is offering or demanding services and/or products to/from the Company; vi) they are not the spouse or relation twice removed or closer of any member of management of the Company; vii) they receive no other compensation from the Company other than that as a member of the Board of Directors together with income in cash arising from a participation in the Company's capital stock. The Controlling Shareholder, Suez Energy South America Participações Ltda, through its legal representative, the President of the meeting, has declared to the shareholders present that it has been notified by the elected members of the Board of Directors that they are able, without any qualification, to sign the declaratory instrument pursuant to Paragraph 4, Article 147 of Law 6,404/76 and Article 2 of CVM Instruction 367/2002, and that they have undertaken to present the said declaratory instruments on the occasion of signing the Instrument of Investiture, to take place within 30 (thirty) days from this date under the terms of Article 149, Paragraph 1 of Law 6,404/76, a résumé being presented of all the members of the Board of Directors elected, these documents to be filed with the registered offices of the Company. The director Maurício Stolle Bähr was elected to occupy the position of Chairman of the Board of Directors and to the position of Vice-Chairman, the director Jan Franciscus María Flachet. The President noted the consistently proactive participation of the director **ANTONIO ALBERTO GOUVÊA VIEIRA** while an effective member of the Board of Directors and thanked his participation in defense of the Company's key interests; **2.6** Elect the members of the Statutory Audit Committee and their alternates - Following discussion on the matter, the Statutory Audit Committee was installed, with its term of office to run up to the Ordinary General Meeting for 2009, having been elected: Messrs. **MANOEL EDUARDO LIMA LOPES**, Brazilian, married, accountant, ID number 1767127–IFP/RJ, enrolled in the taxpayers' register (CPF/MF) under number 046.227.237-00, with address at Av. Oswaldo Cruz, 81/201, Flamengo, Rio de Janeiro/RJ, CEP 22250-060, effective member of the Statutory Audit

Committee, and **AILTON PINTO SIQUEIRA**, Brazilian, married, banker, ratified by the Central Bank of Brazil - BACEN pursuant to correspondence referenced DERJA/REORF-98/222-2 of April 17 1998, copy of which is filed with the Company, bearer of ID number 01160700-9–IFP/RJ, enrolled in the taxpayers' register (CPF/MF) under number 006.936.346-34 with address at Rua Senador Vergueiro, 157/604, Flamengo, Rio de Janeiro/RJ, CEP 22230-00, alternate member of the Statutory Audit Committee, nominated by the shareholder Banco Clássico S.A., in its position as minority holder of shares with voting rights; **NEWTON DE LIMA AZEVEDO JÚNIOR**, Brazilian, married, engineer, bearer of ID number 3.993.530-SSP/SP, enrolled in the taxpayers' register (CPF/MF) under number 610.185.388-87, with address in the city and state of São Paulo and offices at Av. Eng Luis Carlos Berrini, 1461 - 8º andar, Centro, effective member of the Statutory Audit Committee, and. **MANOEL EDUARDO BOUZAN DE ALMEIDA**, Brazilian, married, accountant, bearer professional card number 026695/0-3-CRC/RJ, enrolled in the taxpayers' register (CPF/MF) under number 269.006.377-87, with address of record at Av. Almirante Barroso, 52, sala 1401 (parte), Centro, CEP 20031-000, in the city and state of Rio de Janeiro, alternate member of the Statutory Audit Committee; and **PAULO DE RESENDE SALGADO,** Brazilian, married, economist, ID number 0241S153-9 SSP/RJ, enrolled in the taxpayers' register (CPF/MF) under number 161.008.917-00, resident and domiciled in the city and state of Rio de Janeiro at Rua Sacopã, nº 83, apto. 901, Lagoa, CEP 22471-180, effective member of the Statutory Audit Committee, and **FLÁVIO MARQUES LISBOA CAMPOS**, Brazilian, married, civil engineer, ID number 524578-SSP/MG, enrolled in the taxpayers' register (CPF/MF) under number 118.388.096-00 with address of record at Rua Guajajaras, 43, Centro, city of Belo Horizonte, state of Minas Gerais, alternate member of the Statutory Audit Committee. The establishment of the annual compensation of the fiscal councilors was proposed and approved at ten percent (10%) of the annual average compensation of each Director of the Company, excluding benefits, representational allowance and profit sharing. The following was appointed to act as secretary of the Statutory Audit Committee, **CARLA CARVALHO DE CARVALHO**, Brazilian, married, lawyer, bearer of professional association ID number 59.760-OAB/RJ, enrolled in the taxpayers' register (CPF/MF) under number 863.499.377-91, resident and domiciled in the city of Niterói, state of Rio de Janeiro. Having concluded all items on the Agenda of the Day of the Eleventh Ordinary General Meeting and since no member of the meeting wished to raise any other issues, the President thanked those present, declaring the work of the current General Meetings concluded, requesting that these Minutes be drafted. The Minutes, having been read and found correct, were signed by the President and by the shareholders present, representing more than 2/3 of the Company's voting capital, and by me as Secretary, making the necessary copies for all legal purposes. Florianópolis, April 8, 2008.

Presiding Officials:

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Maurício Stolle Bähr
President

José Moacir Schmidt
Secretary

Shareholders:

SUEZ ENERGY SOUTH AMERICA PARTICIPAÇÕES LTDA

BANCO CLÁSSICO S.A.

PATRICK CHARLES CLEMENT OBYN

MAURÍCIO STOLLE BÄHR

JOSÉ MOACIR SCHMIDT

ANTONIO LIBENIR MARTINS

LUIZ ANTONIO BARBOSA

(Represented by Escritório Mesquita Pereira Advogados, in the person of attorney Daniel Alves Ferreira)
VANGUARD EMERGING MARKETS STOCK INDEX FUND
THE EMERGING MARKETS EQUITY INVESTIMENTS PORTFOLIO
VANGUARD FTSE ALL-WORLD EX-US INDEX FUND, A SERIES OF
SCHWAB FUNDAMENTAL EMERGING MARKETS FUND
CENTRAL STATES SOUTHEAST AND SOUTHWEST AREAS
FIDELITY LATIN AMERICA FUND
SSGA EMERGING MARKETS FUND
FIDELITY ADVISOR SERIES VIII: LATIN AMERICA FUND
EATON VANCE TAX-MANAGED EMERGING MARKETS FUND
STATE STREET BANK AND TRUST COMPANY INVESTMENT FUNDS
RUSSEL INVESTMENT COMPANY PUBLIC LIMITED COMPANY
JOHN HANCOCK TRUST INTERNATIONAL EQUITY INDEX TRUST B
JOHN HANCOCK TRUST INTERNATIONAL EQUITY INDEX TRUST A
CAISSE DE DEPOT ET PLACEMENT DU QUEBEC
JOHN HANCOCK FUNDS II: INTERNATIONAL EQUITY INDEX FUND
THE PUBLIC SCHOOL RETIREMENT SYSTEM OF MISSOURI
THE PUBLIC EDUCATION EMPLOYEE RETIREMENT SYSTEM OF MISS
EATON VANCE STRUCTURED EMERGING MARKETS FUND
THE STATE TEACHERS RETIREMENT SYSTEM OF OHIO
STICHTING PENSIOENFONDS METAAL EN TECHNIEK
WILMINGTON MULTI-MANAGER INTERNATIONAL FUND
EMERGING MARKETS SOCIAL CORE PORTFOLIO OF DFA INVEST
BALENTINE INTERNATIONAL EQUITY FUND SELECT, L.P.
EMERGING MARKETS CORE EQUITY PORTFOLIO OF DFA
SCHRODER BRICS EQITY MOTHER FUND
FUTURE FUND BOARD OF GUARDIANS
ISHARES MSCI BRIC INDEX FUND
FIDELITY FUNDS – LATIN AMERICA FUND
THE ROYAL BK OF SCOTLAND AND PLC

OHIO SCHOOL EMPLOYEES RETIREMENTS
STATE OF CALF PUB EMPL RET SYS SW7I
FRIST STATE GLOBAL EMERGING MARKETS LEADERS FUND
OPPENHEIMER ABSOLUTE RETURN FUND
NORGES BANK
VANGUARD INVESTMENT SERIES, PLC
STICHTING PENSIOENFONDS ABP
THE WELLCOME TRUST LIMITED

(Represented by Dynamo Adm. de Recursos Ltda.)
ASCESE FUNDO DE INVESTIMENTO EM AÇÕES
CLASSE A FUNDO DE INVESTIMENTO EM AÇÕES
DYBRA FUNDO DE INVESTIMENTO EM AÇÕES
DYNAMO COUGAR FUNDO DE INVESTIMENTO EM AÇÕES
DYNAMO BETON FUNDO DE INVESTIMENTO EM AÇÕES
PUMA INVEST LLC
FEBRA FUNDO DE INVESTIMENTOS EM AÇÕES
SAMAMBAIA IV FUNDO DE INVESTIMENTO EM AÇÕES
TNAD FUNDO DE INVESTIMENTO EM AÇÕES

(Represented by Dynamo V.C. Adm. de Recursos Ltda.)
DYNAMO PUMA II FUNDO DE INVESTIMENTO EM PARTICIPAÇÕES

Member of the Statutory Audit Committee of this Company

MANOEL EDUARDO LIMA LOPES

Representative of Deloitte Touche Tohmatsu Auditores Independentes:

JAMES RODERICK TALBOT ORAM

Company Directors:

José Carlos Cauduro Minuzzo
Interim CEO

Marc Verstraete
Finance and Investor Relations Director