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A Publicly Listed Company – CVM Registration 01732-9

MINUTES OF THE TWO HUNDRED AND EIGHTY-SEVENTH MEETING OF THE BOARD OF DIRECTORS OF ENGIE BRASIL ENERGIA S.A.

On the 12th (twelfth) day of the month of December in the year two thousand and twenty-five at 10:30 a.m., in person at the Company's registered offices and through the medium of the Teams platform pursuant to Paragraph 2, Article 18 of the Corporate Bylaws of ENGIE Brasil Energia S.A. ("Company"), the effective members of the Board of Directors of the Company met as follows: Maurício Stolle Bähr; Rubens José Nascimento; Sophie Brigitte Sylviane Angrand Quarrel de Verneuil; Dirk Achiel Marc Beeuwsaert; Paulo de Resende Salgado; Manoel Eduardo Lima Lopes; Karin Koogan Breitman; Pierre Jean Bernard Guiollot, and in the absence of Paulo Jorge Tavares Almirante, his alternate Sylvie Marie Vicente ep. Credot. In addition to the latter effective members, the following alternate Directors also participated: Antonio Alberto Gouvêa Vieira, Gustavo Henrique Labanca Novo, Gil de Methodio Maranhão Neto, Pierre Auguste Gratien Leblanc, Raquel da Fonseca Cantarino, Eduardo Antonio Gori Sattamini, Manoel Arlindo Zaroni Torres and Carlos Alberto Vieira. Maurício Stolle Bähr presided over the work of the meeting and as secretary, Bruna Krieger de Souza. Agenda of the Day as per convening notice CA-019/2025 of December 9, 2025, was as follows: **Matters for Resolution:** 1.1 – To approve the self-production project via the leasing modality, complementary to the resolution adopted at the 284th Meeting of the Board of Directors; 1.2 – To approve the Memorandum of Understanding with Penha Papéis and to continue the discussion with respect to the definitive agreements: 1.3 – To approved the Proposal for payment of Interest on Equity in the period from January 1 to December 31, 2025; 1.4 – To approve the engagement of Ernst & Young Assessoria Empresarial Ltda for the execution of work of a non-audit nature; 1.5 – To approve the substitution of a member of the Ethics and Sustainability committees; 1.6 – To approve the Annual Internal Audit Plan for 2026; 1.7 – To approve a proposal for contractual amendments within the scope of the financing of the Floresta, Paracatu, São Pedro II and IV projects for mitigating the impacts from the failure to comply with the Debt Service Coverage Ratio for the next few years. **Matters for Cognizance:** 2.1 – Monitoring of derivative operations within the scope of the Company's Derivatives and Investments Policy; 2.2 – Presentation on the results of the INCOME Program; 2.3 – Presentation of a report on the activities of the Sustainability Committee; 2.4 – Presentation on the schedule for the process of self-assessment of the members of the Board of Directors. RESOLUTIONS:

Pursuant to the presentation made, document for which is filed with the Company, the Directors, unanimously and without any qualification or restriction, decided with respect to the items in the Agenda of the Day as follows: Item 1.1 – Approval was given to the self-production project via leasing, complementary to the resolution adopted at the 284th Meeting of the Company's Board of Directors, expressly authorizing the formation of consortia, through SPEs, the control of the CLWP Project (Campo Largo IX, XIV, XXII, XII, XIX, and XVII), thereby enabling the self-production structure via leasing with SABESP; Item 1.2 – Approved: the signature of the MoU (Memorandum of Understanding), the submission of the transaction to CADE (the federal anti-trust agency) for purposes of self-production by equivalence and the initiation of negotiations for definitive contracts; Item 1.3 – Approval was given for the credit of interest on equity with respect to the period from January 1 to December 31, 2025 pursuant to Article 9 of Law 9.249/95 and CVM Resolution 143/2022 in the amount of R$ 100,000,000.00, the Company's Executive Board being delegated to establish the payment date and remaining conditions which will be notified in due course through the intermediary of a Notice to the Shareholders; Item 1.4 – Following the favorable opinion of the Executive Board and the members of the Statutory Audit Committee, the Directors approved the engagement of EY Assessoria Empresarial for the execution of services unrelated to the audit, pursuant to the said services presented; Item 1.5 – Effective from January 1, 2026, approval was given to the appointment of Eduardo Vetere as member of the Sustainability and Ethics committees in substitution of Sophie Brigitte Sylviane Angrand Quarrel de Verneuil, who will assume new challenges in the ENGIE Group; Item 1.6 – Approval was given to the Annual Internal Audit Plan – PAAI 2026; Item 1.7 – Approved: the proposal for contractual amendments within the scope of the financing for the Floresta, Paracatu, São Pedro II and IV projects, including the offering of a corporate guarantee by the Company or its subsidiaries, for the readjustment of certain contractual requirements, including those relating to the Debt Service Coverage Ratio. 2 – Matters for Cognizance: Item 2.1 – For the cognizance of the Directors, the positions of the derivative operations were presented as per the Company's Derivatives and Investments Policy; Item 2.2 – The results of the INCOME Program were presented; Item 2.3 – Cognizance was given as to the activities executed by the Sustainability Committee during the year 2025; and Item 2.4 – Pursuant to the Performance Assessment Policy of Directors, Officers and Committee Members, the Directors were made cognizant of the initiation of the process of self-assessment of the members of the Board of Directors with respect to fiscal year 2025, the self-evaluation form for which must be completed by January 16, 2026. **CONCLUSION:** The floor being put to the Directors present and with no further manifestation additional to the discussions in relation to the matters on the Agenda of the Day, the time and themes deliberated at this meeting being monitored by myself,

the secretary, pursuant to the Time and Themes Monitoring Report, document for which shall be filed at the headquarters of the Company, the President declared the work of the meeting concluded, requesting that these minutes be drafted by myself as secretary and that after having been read and found in conformity, signed by the members of the Board of Directors present, including the President and by myself as secretary through the digital signature platform.

Florianópolis/SC, December 12, 2025.

Maurício Stolle Bähr Chair	Bruna Krieger de Souza Secretary

Directors present:

Maurício Stolle Bähr Director	Rubens José Nascimento Director
Sophie Brigitte Sylviane Angrand Quarrel de Verneuil Director	Sylvie Marie Vicente ep. Credot Alternate Director
Dirk Achiel Marc Beeuwsaert Director	Paulo de Resende Salgado Director
Manoel Eduardo Lima Lopes Director	Karin Koogan Breitman Director

Pierre Jean Bernard Guiollot
Director